

CONTEXT ANALYSIS: COLLAPSING PUBLIC ADMINSITRATION

Lebanon is a country in crisis. Decades of persistent political mismanagement, endemic corruption and entrenched state capture have resulted in an overall dysfunctional state-society relationship and a severe gap between the public administration and citizens.



Lebanon scores 154 out of 180 countries on the 2021 Corruption Perceptions Index reported by Transparency International. POOR SERVICE DELIVERY

The public administration is often characterised by complex bureaucracy and obsolete processes, leading to poor service delivery. Lebanon ranks 127 in the E-Government Development Index (2020)



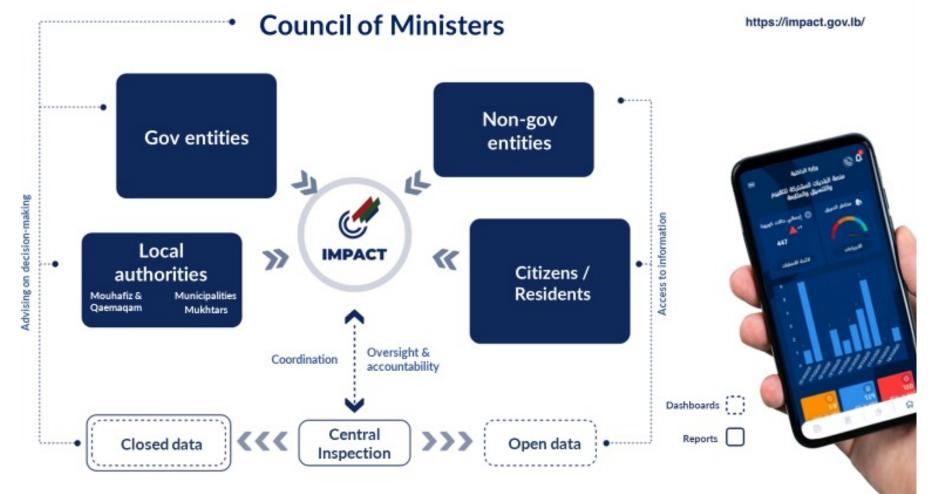
With the **COVID-19 pandemic**, the August 2020 Beirut port **explosion**, and the economic crisis ranked by the World Bank as one of the three most severe crises in the world since 1850s, public administrations and institutions were hollowed out. GAP

Due to the dysfunctional statesociety relationship and the gap between the public administration and citizens, public trust in the government is drastically low.



FORWARD-THINKING SOLUTION EMERGING FROM CRISIS

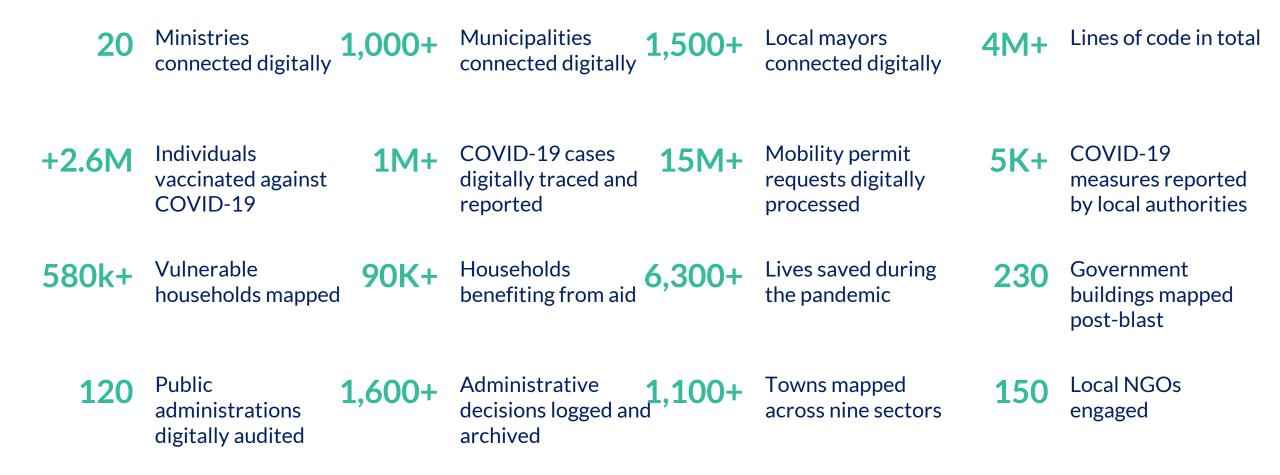
Launched in March 2020, the Inter-Ministerial and Municipal Platform for Assessment, Coordination and Tracking (IMPACT) connects public administrations and institutions, local authorities, civil society organizations and citizens, facilitating multidirectional communication, information-sharing and coordination.





IMPACT IN NUMBERS

As the first e-governance platform in Lebanon, IMPACT proved that technology is a key enabler of good governance reform. The impact that the platform had since its launch in 2020 has been substantial and ground-breaking.







A DIGITAL AUDIT TOOL FOR AUGMENTED INSPECTORS

As the centerpiece of CI's audit arsenal, IMPACT enables the Central Inspection to digitize its oversight functions and perform them in real-time, via tools that augment the inspectors' capacities. CI also led by example on digital transformation, transparency and access to information, thus gradually transforming administrative behavior within the public sector.







LOCAL INITIATIVES TO PAVE THE WAY FOR E-GOVERNANCE

IMPACT has elevated the standard of service expected from public administrations and the expectations of citizens. Continued investment in such initiatives is crucial. The power of Lebanon is in its brain and skills and many of those are still in town fighting to initiate change and make things happen. They have the vision, the strategy, the theory of change and the initial success stories. They just need support!



